



MOSES TAYLOR
FOUNDATION

2015/2016 ANNUAL REPORT





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OUR MISSION

The mission of the Moses Taylor Foundation is to improve the health and wellness of residents and communities, primarily in Northeast Pennsylvania.

OUR VISION

The Moses Taylor Foundation is a catalyst in continuing the philanthropic legacy of Moses Taylor by providing opportunities for people in Northeast Pennsylvania, especially the most vulnerable, to lead healthy lives.

OUR CORE VALUES

We embrace these values for ourselves and for the communities that we serve:

- Honor our history by operating with compassion, respect, and dignity
- Ethics, integrity, and trust
- Stewardship, transparency, and accountability
- Courage, open-mindedness, and diversity
- Informed decision-making and fairness



LATIDA SMITH
President & CEO



DOUGLAS G. ALLEN
Chair, Board of Directors

LEADERSHIP MESSAGE

Friends,

More than 130 years ago, merchant and banker Moses Taylor provided the initial investment that catalyzed the creation of Moses Taylor Hospital, ensuring healthcare for miners and their families, who were otherwise unable to access care. Today, Moses Taylor Foundation is advancing this legacy by reinvesting the proceeds from the sale of the Moses Taylor Health System to catalyze community-based improvements in our region's health.

In the coming year, we look forward

This year, we launched our grantmaking program. After three years of organization and planning, in September 2015 we convened community members and shared with them our plan to be a true community partner, to provide funding that responds directly to community needs, and to examine root causes and systemic solutions to our communities' health challenges. It's been a year of great learning, listening, and thoughtful reflection on where the Foundation can add value.

This annual report reflects our first efforts to implement that plan. It highlights grant-funded projects in the Foundation's five priority areas: primary healthcare, behavioral health, oral health, healthcare workforce, and human services that promote good health. Collectively, they tell the story of how we are partnering to improve health in Northeast Pennsylvania.

In the coming year, we look forward to deepening relationships with existing grantees and expanding our partnerships across the region. We commit to continue investing our resources to respond to community needs. At the same time, we look forward to exploring where the Foundation can target a portion of its resources to catalyze transformative impact.

This is an opportunity to write the next chapter in our region's health – together.

As the delivery of healthcare and the health needs of our region continue to evolve, our commitment to meeting the needs of the most vulnerable in our communities remains the same. Thank you for your partnership and your essential contributions to our unfolding story.

*ed to deepening relationships
and expanding our partnerships across the region.*

This story is about...

GRANTEE: NEPA Community Health Care
PROGRAM: Montrose Health Center
GRANT FOCUS: Primary Healthcare

BRINGING MUCH-NEEDED HEALTHCARE CLOSER



When the WIC nutrition clinic her organization operates was about

to lose its lease at one location, Mary Wetherall went looking for another. What she found on South Main Street in Montrose ended up being much more.

As she was being shown through a sprawling property that had formerly housed a printing facility, the CEO of NEPA Community Health Care thought aloud, “This would be a great site not just for the WIC clinic but for a family-friendly medical practice and health center.”

The building’s owner, Joe Hunt, shared Wetherall’s excitement about the idea and quickly pledged his support.

Just seven months after that May 2014 discussion, the building – renamed Tannery Place – had been sufficiently remodeled to welcome the WIC clinic as its first tenant. Renovations continued for a full year after that, and in January 2016 the Matthew W. Stahl Memorial Health Center was fully ready to serve the community. (The center’s name honors a Montrose boy killed by a falling tree in 2012.)

Integrating primary care and mental health services, the center is home to a family practice doctor, a nurse practitioner, Licensed Clinical Social Workers and, vitally important, the only psychiatrist and psychiatric nurse practitioner in Susquehanna County. The center also offers much-needed perinatal services, of which the region has a serious shortage.

A grant of \$140,350 from Moses Taylor Foundation is helping to support operations while the center builds its patient base and works with insurers to generate sustaining revenue.

True to their vision of a family-friendly facility, the project's leaders made sure the center's six exam rooms were spaciouly designed so parents, kids and a doctor can all be together without feeling crowded. One room, specifically for young children, features kid-sized furniture and wall decorations.

"We wanted to make it a place people want to go to, not just have to go to," says Wetherall.

NEPA CHC's neighbors inside the center include a daycare and CareNet, a crisis pregnancy center. Long-term plans include adding a birthing center, which the area lacks.

NEPA CHC also operates health centers in Susquehanna and Hallstead, and a school-based health center in Susquehanna. Wetherall says the "ripple effect" of the Montrose center has aided NEPA CHC's mission to expand care to the whole county, which is a federally designated Medically Underserved and Health Professional Shortage Area. More schools, for example, have asked NEPA CHC to partner with them to provide health services to students.

Wetherall concludes, "As an outgrowth of this clinic in Montrose we're bringing more care to more distant areas."



Why we support this work...

Susquehanna County is a federally designated Medically Underserved and Health Professional Shortage Area with limited primary medical, dental and mental health providers, and no maternity services.

Moses Taylor Foundation's support of NEPA Community Health Care is enabling the

organization to operate a new health center in Montrose that provides primary healthcare for patients of all ages – infant through geriatric – along with prenatal and postpartum care, gynecology, and integrated psychiatric and behavioral health services.

The presence of the center in the community provides a medical home for families and expands NEPA CHC's presence in Susquehanna County.



This story is about...

GRANTEE: The Wright Center
PROGRAM: Oral Health Clinic
GRANT FOCUS: Dental Care and Oral Health

EXPANDING ACCESS TO ORAL HEALTHCARE



Going to the dentist is something most people take for granted.

But for many in Northeast Pennsylvania, poverty and lack of insurance make dental care something they simply can't afford.

Add to that the dwindling number of local dentists who accept medical assistance, and the result is that many children and adults alike go without proper oral healthcare for years, often leading to serious issues later.

In an effort to ensure all people in the community had access to oral health services, The Wright Center began utilizing portable chairs to offer

dental services in schools and within its primary care clinic. Although officials at The Wright Center were aware of the shortage of dental care services in our community, having the Center become a dental provider for underserved families sharpened their awareness of the size of the challenge and their ability to provide needed solutions.

With a \$234,301 Moses Taylor Foundation grant, The Wright Center is establishing a full-service dental clinic within its facility at 5 S. Washington Avenue in Jermyn, Pa. It will feature four state-of-the-art treatment areas, enabling the staff to treat up to 2,500 people each year. The grant also funds a dental assistant who will answer



phones, schedule appointments, and work with insurers for reimbursement to support the clinic's sustainability.

The expanded dental clinic will be open five days a week, with evening hours on Thursdays. Its staff will also be on-call for emergencies, enabling patients to receive treatment and, whenever possible, avoid a trip to the emergency room.

The Foundation's grant also enables The Wright Center's Public Health Dental Hygienist to provide oral health outreach and education at school-based health centers, nursing homes, and other places where people may be in need of oral healthcare.

The benefits of The Wright Center's expanding work in oral healthcare already go far beyond healthy teeth and gums. As educators of the next generation of healthcare providers, the staff at The Wright Center know well the links between oral health and physical healthcare. As part of this grant, The Wright Center's efforts to train medical residents on the particular oral health needs of medically underserved patients will continue. Additionally, residents rotating in emergency departments are equipped to serve the growing number of patients who seek emergency care for oral health needs.



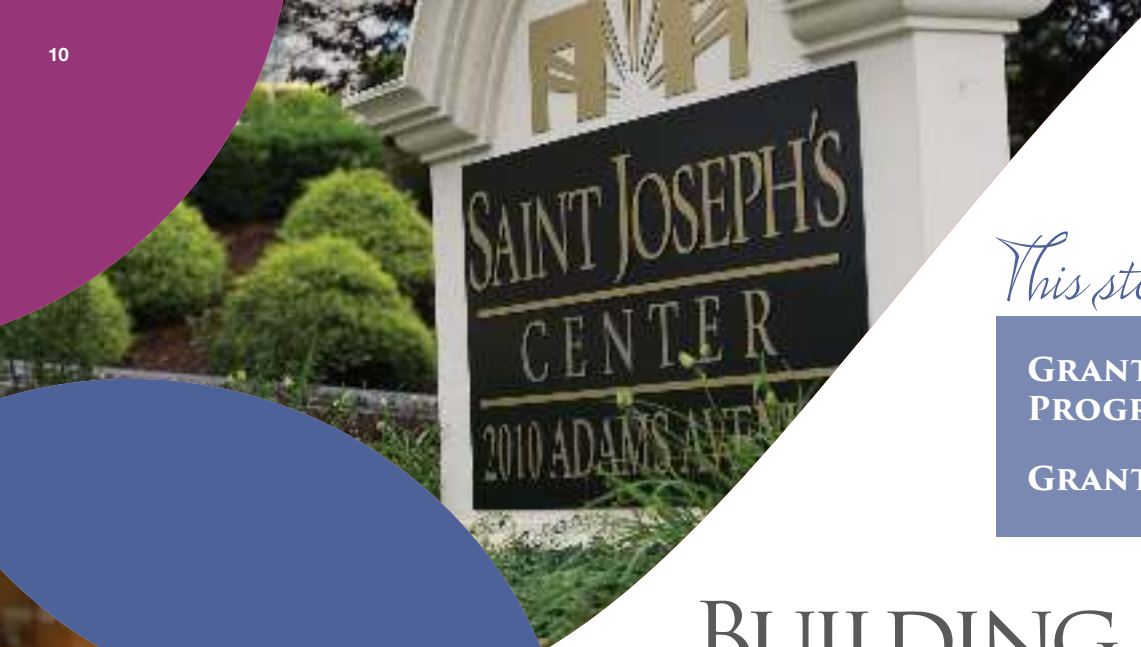
Why we support this work...

Lack of access to oral healthcare – whether because of cost or the region's shortage of dental care providers – puts children and adults at risk of not only tooth and gum problems, but serious health issues as well.

Moses Taylor Foundation's support of

The Wright Center's oral health clinic in Jermyn is more than doubling its ability to provide high-quality, low-cost dental care, regardless of a patient's ability to pay. Just as important, the clinic's education efforts are educating healthcare professionals and the community on the importance of dental care.

Increasing access to oral healthcare for medically underserved populations requires multiple strategies. In partnership with Moses Taylor Foundation, The Wright Center is building upon its success in meeting people where they are and providing critical care to reduce oral health problems, chronic disease and hospitalizations.



This story is about...

GRANTEE: Saint Joseph's Center

PROGRAM: Staff Development and
Information Technology Initiative

GRANT FOCUS: Healthcare Workforce

BUILDING CAPACITY TO ENHANCE CARE



The addition of two full-time staff members to fill vital roles at Saint Joseph's Center is further assurance that

the organization will continue to provide high quality care to children and adults.

Known for its compassionate work in the community for well over a century, Saint Joseph's Society was formed in 1888 to care for orphaned and abandoned children. Throughout the years, the organization has expanded to meet emerging needs in Northeast Pennsylvania. Today, Saint Joseph's Center comprises more than 20 separate facilities, including five on its

main campus in Scranton, and is an invaluable source of help for children and adults with intellectual disabilities, as well as pregnant women, young families, couples looking to adopt, and patients requiring therapy.

Now, to meet the growing needs of its clients and workforce, Saint Joseph's Center is hiring a dedicated Staff Development Professional and an Information Technology Specialist. The hiring was made possible by a Moses Taylor Foundation grant of \$245,000 over two years.

The Staff Development Professional will coordinate all training and staff development for the organization, ensuring requirements set forth by regulatory agencies are being met. Particular



attention will be given to the recruitment and onboarding of entry-level direct care staff. Previously, a single staff member handled staff development and incident management duties.

“We’re upping its priority so a person doesn’t have to split their time between two significant things that contribute to quality of care,” says Sister Maryalice Jacquinot, IHM, President/CEO of the Center.

The IT Specialist, working throughout the Center’s multiple sites, will support connectivity across the organization and provide in-house training and troubleshooting for the organization’s technology users. The IT Specialist will work to establish training access points for the organization, along with hardware installation, wiring, software upgrading, basic computer building, maintenance, and help desk support.

Additional expenses to implement the proposed project include one-time equipment costs for technology, updating and wiring meeting locations to enhance staff training services, attendance at professional conferences, and support materials, including print, video and audio.

To support the existing work of Saint Joseph’s Center and position the organization well for the future, the Center has committed to integrating these two key roles into their operating budget following the conclusion of the grant.

Sister Maryalice says it’s a matter of giving those who have a heart for the work the resources and skills to do it: “We want to make sure any new staff we’re welcoming into our workforce can meet the high standards that have been set by the employees we’ve had thus far.”



Why we support this work...

Organizations like Saint Joseph’s Center, which provide vital healthcare and human services for individuals with complex needs, are often so immersed in serving clients that they seldom consider opportunities to improve their own operations. However, vital investments in organizational infrastructure are key to

training and retaining valued staff and improving service delivery.

As Saint Joseph’s Center’s services and locations have grown, its infrastructure needs have increased. In time, the key positions the Center has prioritized will have a direct impact on the organization’s

bottom line – reducing staff turnover costs and funding spent on external IT contracts. Even more important, Saint Joseph’s Center’s clients will continue to benefit from tenured staff, well equipped to meet their needs.

This story is about...

GRANTEE: Scranton School District

PROGRAM: School-wide Positive Behavior Interventions and Support Program

GRANT FOCUS: Mental Health and Behavioral Healthcare

TEACHING LESSONS IN HEALTHY BEHAVIOR



In line with their commitment to creating a healthy environment where every student can learn and thrive, Scranton School District officials have, over the last several years, taken significant steps to address the behavioral health needs of students.

A grant of \$99,825 from Moses Taylor Foundation is helping the district expand and deepen those critical efforts.

In 2010 the district began implementing a program called School-wide Positive Behavioral Interventions and Support (SWPBIS).

Focusing on early intervention and prevention, the program works to build school cultures that promote wellness and academic success, teach appropriate social skills to students, and prevent problem behaviors.

At the beginning of the school year, teachers introduce concepts such as respect, responsibility, kindness, and courtesy, then “model” these behaviors so students know what is expected of them.

“It’s less focused on rule-breaking and consequences, and more focused on teaching students positive behavior,” says Anne Salerno, the district’s federal programs director.

The district has received national recognition for its success with the program: Attendance and parent engagement are up; discipline referrals and suspensions are down.

“Teachers are seeing it in their classrooms,” says Salerno. “The behaviors are so much better. They can’t praise it enough.”

Students have also embraced the program, which allows them to earn rewards when they exhibit good behavior.

Now, aided by the Moses Taylor Foundation grant, the district is expanding teacher training and individualized support for students who need additional help.

With this expansion, targeted students have a chance to talk to an adult one-on-one each school day. Morning check-ins allow faculty

members to ask a student, “How was your night? Are you ready for the day?” Afternoon check-outs are opportunities to make sure students have what they need for the evening and to discuss any issues they may be dealing with in school or at home.

Partnerships with community-based behavioral health providers supplement what teachers and administrators are effectively able to manage. These partners provide on-site and home-based counseling services for students and families that are critical in helping keep students in school.

“What we’re really focusing on with this grant is getting those supports in place district-wide,” says Salerno. “That was a critical element to keep progressing and moving this forward.”



Why we support this work...

Mental health issues are something all schools today are challenged to address, and the Scranton School District is no exception.

Moses Taylor Foundation's support of the District's implementation of the School-wide Positive Behavior Interventions and Support

program has been crucial to improving academic and social behavior outcomes for all students.

The District's forethought in equipping teachers and administrators with tools to promote wellness, identify students who need additional support, and provide timely,

targeted help to those at risk is helping to create a healthier environment in the schools – a setting where students not only learn, but thrive.



This story is about...

GRANTEE: CEO/Weinberg Northeast Regional Food Bank
PROGRAM: Food Bank Capital and Operating Funds
GRANT FOCUS: Human Services

HELPING PEOPLE GO FROM HUNGRY TO HEALTHY



If the past year is any indication, the Weinberg Regional Food Bank is well on its way to fulfilling its mission of moving people “from hungry to healthy.”

The May 2015 opening of the food bank’s 50,000 square-foot, state-of-the-art warehouse and distribution facility in Jenkins Township has enabled staff and volunteers to significantly increase the amount of food distributed.

“For the fiscal year ending June 30, 2016, we’re up over 30% in distribution,” says Gene Brady, executive director of the

Commission on Economic Opportunity, which operates the food bank. Not coincidentally, the number of children considered “food-insecure” in the region has dropped from 25 to 22 percent. “Those percentage points might not sound like much, but for the individual kids affected it’s a great deal,” says Brady.

The new food bank, housed in the Monsignor Andrew J. McGowan Center for Healthy Living, provides food assistance to some 10,000 individuals each week. A \$350,000 grant from Moses Taylor Foundation helped food bank officials complete the capital campaign that got it up and running.



Brady says the facility is a significant improvement over the previous location, where lack of cooler space sometimes forced staff to turn down donations of fresh foods.

“This building is designed with refrigeration and freezer space we didn’t have before,” he explains. “It allows us to take in product that used to pass us by.”

This new capacity has increased the food bank’s ability to distribute healthy foods and to more than double the amount of fresh produce they provide.

Food bank nutritionist Gretchen Hunt says this is crucial because, in addition to hunger, childhood obesity and diabetes pose significant problems for the region.

But through their outreach and education efforts, food bank staff are helping parents and children

discover how they can replace processed food with healthier fare. At after-school “children’s markets,” for example, staff and volunteers distribute food, let kids and parents sample dishes prepared with those items, and provide the recipes for them to enjoy at home.

“If you give families something like kale, and they’ve never had it before, they might throw it away instead of eating it,” Ms. Hunt notes. “This process of education is crucial. Before the grant, we weren’t positioned to do it.”

With an ambitious goal of eliminating hunger in the region by 2025, food bank officials know much work remains, but, says Brady, “With the help we’ve received from Moses Taylor Foundation, we’re certainly headed in the right direction.”



Why we support this work...

Ensuring people have not only sufficient food, but a variety of healthy foods, is critical to addressing the problems of hunger and poor nutrition in our region.

Moses Taylor Foundation’s support of the Weinberg Regional Food Bank is enabling

the organization to distribute more fresh foods than ever, and to continue outreach efforts that help families integrate those healthy foods into their lives.

Food-insecure families eat healthier when they can **1)** access healthy foods,

2) understand why these foods are important, and **3)** learn how to prepare them. By providing good food and practical knowledge alike, the Food Bank is promoting healthy eating and, ultimately, healthier people.

GRANTS AWARDED | 2015/2016 – YEAR 1

Name ▼

Project Title ▼

Amount ▼

HEALTH AND HEALTHCARE

General Health and Healthcare

Enrichment Audio Resource Services	E.A.R.S. for Eyes Community Education Project	\$10,000.00
Greater Carbondale YMCA	Capital Campaign	\$20,000.00
Greater Carbondale YMCA	Wellness Programs	\$40,000.00
Maternal & Family Health Services	Health Information Technology Initiative	\$209,482.00
Newport Township Police Department	Life-Saving Devices	\$9,833.83
Wilkes University	Pharmacists' Role in Improving Care Transitions	\$41,000.00

Dental Care and Oral Health

Rural Health Corporation of NEPA	Dental Equipment Project	\$36,788.00
Scranton Primary Health Care Center	General Dentist with Sedation Certification	\$200,000.00
The Wright Center	Oral Health Clinic	\$234,301.00

Healthcare Workforce

Lackawanna College	Occupational Therapist Assistant Associate Degree Program	\$50,000.00
Saint Joseph's Center	Staff Development and Information Technology Initiative	\$245,000.00 (over 2 years)

Mental Health and Behavioral Health

Children's Service Center	Program Expansion	\$200,000.00 (over 2 years)
FM Kirby Center	Jamie Tworkowski, founder of To Write Love on Her Arms	\$5,000.00
Friendship House	Northeast Regional Autism Center Service Expansion	\$106,610.00
NAMI Pennsylvania	Mental Health Education Grants	\$19,000.00
Pocono Alliance	Behavioral Health Improvement Plan	\$75,000.00
Scranton School District	School-wide Positive Behavior Interventions and Support Program	\$99,825.00
The Commonwealth Medical College	Behavioral Health Initiative	\$1,225,000.00 (over 3 years)

Primary Healthcare for the Economically Disadvantaged

NEPA Community Health Care	Community Health Center Expansion	\$140,350.00
United Neighborhood Centers	Community Health Department	\$150,000.00
Volunteers in Medicine	Access to Care Initiative	\$75,000.00

Total Health and Healthcare

\$3,192,189.83

Name ▼	Project Title ▼	Amount ▼
HUMAN SERVICES		
American Red Cross	Home Fire Campaign	\$19,920.00
Arc of Northeastern PA	Capital Improvement Project	\$15,000.00
Commission on Economic Opportunity	Weinberg Northeast Regional Food Bank	\$350,000.00
Family Service Association	Northeast Pennsylvania 211	\$20,000.00
Friends of the Poor	Annual Community Thanksgiving Dinner	\$5,000.00
Lackawanna County	Aging Needs Assessment and Service Gap Analysis	\$56,680.00
Make-A-Wish	Fulfill a Wish	\$5,000.00
Meals On Wheels of NEPA	Home Delivered Meals Program	\$20,000.00
NEPA Center for Independent Living	Transitional Skills Center	\$47,000.00
Nonprofit & Community Assistance Center	NEPA Grantmakers Forum	\$1,500.00
The Institute for Public Policy & Economic Development	2016 Regional Indicators	\$12,500.00
United Way of Lackawanna and Wayne Counties	Gift of Warmth Program	\$50,000.00
Wyoming County United Way	Children's Produce Market	\$20,000.00
Total Human Services		\$622,600.00

Name ▼	Project Title ▼	Amount ▼
OTHER		
Exponent Philanthropy	Membership Contribution	\$750.00
Grantmakers for Effective Organizations	Membership Contribution	\$1,830.00
Grantmakers in Health	Membership Contribution	\$4,850.00
Pennsylvania Health Funders Collaborative	Membership Contribution	\$5,000.00
Total Other		\$12,430.00

Total Grants Awarded	\$3,827,219.83
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2015/2016 FINANCIAL STATEMENT | UNAUDITED

NET ASSETS

Cash, Investments, Investments Held in Trust, and other Assets	\$85,151,816.00
Less Accrued Expenses	-\$166,264.00
Less Temporarily Restricted	-\$12,423,878.00
Net Unrestricted Assets	\$72,561,674.00

REVENUES

Investment Income, including realized and unrealized gains and losses and other income

Total Revenue **\$1,928,004.00**

GRANTS AND EXPENSES

Health and Healthcare (General)	\$330,315.83
Dental Care and Oral Health	\$471,089.00
Healthcare Workforce	\$187,500.00
Mental Health and Behavioral Health	\$830,435.00
Primary Healthcare for the Economically Disadvantaged	\$365,350.00
Human Services	\$590,920.00
Other Grants	\$12,430.00
Other Operating Expenses	\$872,902

Total Grants and Expenses **\$3,660,941.83**

THE FOUNDATION

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Thank you for your partnership and your essential contributions to our unfolding story.



MOSES TAYLOR
FOUNDATION

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